ANNUAL REPORT
2022
# Abbreviations and Acronyms

*(In order of appearance)*

<table>
<thead>
<tr>
<th>Acronyms</th>
<th>Abbreviations</th>
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<tr>
<td>UNHCR</td>
<td>United Nations High Commissioner for Refugees</td>
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<tr>
<td>SHARP</td>
<td>Society for Human Rights and Prisoners' Aid</td>
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<tr>
<td>NGO</td>
<td>Non-Governmental Organization</td>
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<td>CBP</td>
<td>Community Based Protection</td>
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<td>OV</td>
<td>Outreach Volunteer</td>
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<tr>
<td>MHPSS</td>
<td>Mental Health and Psychosocial Support</td>
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<td>PoR</td>
<td>Proof of Registration</td>
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<tr>
<td>RTI</td>
<td>Refugee Trauma Initiative</td>
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<td>ALAC</td>
<td>Advice and Legal Aid Center</td>
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<td>GBV</td>
<td>Gender-Based Violence</td>
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<tr>
<td>PWSNs</td>
<td>Persons with Specific Needs</td>
</tr>
<tr>
<td>KP</td>
<td>Khyber Pakhtunkhwa (a province in Pakistan)</td>
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<tr>
<td>MPCA</td>
<td>Multipurpose Cash Assistance</td>
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<tr>
<td>COVID-19</td>
<td>Coronavirus Disease 2019</td>
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<tr>
<td>SOPs</td>
<td>Standard Operating Procedures</td>
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<tr>
<td>Dengue fever</td>
<td>An infectious tropical disease caused by the dengue virus</td>
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<td>PPR</td>
<td>Protection and Provision of Rights</td>
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<td>RSD</td>
<td>Refugee Status Determination</td>
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<tr>
<td>BIMS</td>
<td>Biometric Identity Management System</td>
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<td>RDCs</td>
<td>Reception and Desk Centers</td>
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<tr>
<td>Dari</td>
<td>A language spoken in Afghanistan</td>
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<tr>
<td>SEM</td>
<td>State Secretariat for Migration (Switzerland)</td>
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<td>IOM</td>
<td>International Organization for Migration</td>
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<tr>
<td>PWS</td>
<td>People We Serve</td>
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<tr>
<td>LEAs</td>
<td>Law Enforcement Agencies</td>
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<tr>
<td>NOC</td>
<td>No Objection Certificate</td>
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It is with great pleasure that I approve to present to you our annual report for the year 2022. As the Chairman of SHARP-Pakistan, I am immensely proud of the work we have accomplished over the past year while striving towards a human rights-friendly Pakistan since last quarter to a century.

After the COVID-19 pandemic in preceding years 2020 and 2021, the year 2022 presented new challenges to the humanitarian response and development sector organizations working in Pakistan as we witnessed large-scale displacement of Afghan citizen after the regime change in Kabul in August 2021. It is estimated that close to one million new Afghan refugees have arrived in Pakistan in last year and a half.

As you all know, Pakistan has been hosting millions of refugees now for 44 years, and the situation has only become more complex in recent years due to various global and regional crises. SHARP-Pakistan has been working tirelessly to provide assistance and support to these vulnerable communities since 1999, and I am pleased to report that our efforts have yielded significant results.

In 2022, we provided shelter, legal assistance, food, protection, psychosocial support and vocational trainings to hundreds of thousands of refugees across the country. We also worked closely with legislators, policy makers, local authorities and other NGOs to advocate for the rights of refugees, and to ensure that they are treated with the dignity and respect they deserve. Scores of awareness raising and capacity building workshops for various stakeholders – personnel of police and other LEAs, most importantly – have been conducted across the country.

One of our most significant achievements over the past year has been the successful implementation of several initiatives for the youth of refugees. We believe that vocational training is key to breaking the cycle of poverty and marginalization that many refugees face, and we have been working to ensure that the refugees, especially their youth, have access to quality vocational training and resultant livelihood opportunities.

Establishing our office in Kabul is another momentous feat that SHARP-Pakistan has been able to achieve after the Afghan government issued us NOC to operate in Afghanistan considering our experience, expertise and reputation. SHARP's Kabul office has been tasked to manage the humanitarian response across the border by creating linkages on both sides of the border and providing protection and conducive environment to the returnees and displaced persons.

In addition to our work with refugees, we also continued to promote interfaith harmony and tolerance in Pakistan. We believe that building bridges between different religious and ethnic groups is essential to creating a more just and equitable society, and we have been working to promote this message through various outreach campaigns and events.

Of course, none of this work would be possible without the support of our generous donors and supporters. I would like to take this opportunity to express my deepest gratitude to all those, UNHCR in particular, who have contributed their time, energy and resources to our cause. Your support has made a tremendous difference in the lives of thousands of refugees, and we are truly grateful for your commitment to our mission.

Looking ahead, we are optimistic about the future of our work in Pakistan. We know that there are still many challenges to overcome, but we are confident that with the continued support of our donors and supporters, we can make a real difference in the lives of refugees and other vulnerable communities in Pakistan.
I am honored to present to you the annual report of SHARP-Pakistan for the year 2022. As we reflect on the past year, it is with great pride that I share the remarkable achievements and strides that we have made in advancing our vision and mission of a just and equitable society.

Despite the challenges that we faced, our team of highly skilled and compassionate staff remained steadfast in our commitment to creating a human rights-friendly Pakistan and protecting the vulnerable segments of society, including the rights of refugees who have been forced to flee their homes.

Through our collective efforts, we have continued several programs that aim to protect and promote the rights of refugees in Pakistan. We have worked closely with local and national authorities to ensure that refugees have access to essential services, including healthcare, education, and housing, while advocating for their legal and social rights and raising awareness about their situation among the relevant public and key stakeholders.

I am pleased to report that our management team has introduced several operational advancements that have significantly impacted our efficacy and ameliorated the situations on the ground, leading to the redressal of issues and creating ease for the People We Serve (PWS). Through inclusive and consultative processes, we have streamlined our project planning and execution, enabling us to deliver projects more efficiently and effectively.

As we move forward, we are excited to introduce a new information sharing and knowledge management system that will help us analyze information more qualitatively, gain insights into program impact, and make data-driven decisions to optimize our capacities and ensure better services to our beneficiaries. This system will allow us to harness the power of data and information to create even more significant positive change for refugees in Pakistan.

I am delighted to share that in late 2022, United Nation’s IOM and Swiss government’s SEM entrusted us with the responsibility of supporting two new projects aimed at providing Afghan refugees with integrated protection and legal assistance. We are grateful for this vote of confidence in our expertise and reputation and are committed to delivering outstanding results through these new initiatives.

None of this would have been possible without the continuous support of our donors, especially UNHCR, whose unwavering support has been the cornerstone of SHARP-Pakistan’s work for more than two decades. We are incredibly grateful for your trust, generosity, and dedication to our cause.

In conclusion, I would like to express my heartfelt gratitude to all of you for your continued support and commitment to our mission. Together, we can create a brighter future for all those who have been forced to flee their homes and seek refuge in our country.
SHARP PAKISTAN TEAM
TEAM LEADERS OF THE YEAR 2022
PUNJAB/ICT/SINDH

Faiza Mir
Project Director (Islamabad)

IRFAN SHUJRA
Finance Manager

HUMA AZIZ
Admin & HR Manager

AMBER IRSHAD
Team Lead (TBB)

MATEEN JANJUA
Team Leader (Reception)

AASIA NIAZI
SAFE HOME COORDINATOR

HAMID LATIF
FM Lahore

IMRAN YOUSAFZAI
FM Mianwali

TAUFEEQ AHMED
Team Leader Islamabad

SIKANDAR MAHMOOD
FM Karachi
EXECUTIVE SUMMARY  In the year 2022, SHARP-Pakistan while operating across the country through our 11 offices and two Reception centers, demonstrated our steadfast commitment to protecting and promoting the rights of the marginalized communities. Through its various projects and services, the organization made tangible contributions in the areas of community-based protection, shelter and psychosocial support for women and children, talent development, wellbeing of persons with special needs, celebrating international days, registering new arrivals, and providing assistance and aid in legal matters. Despite challenges, SHARP-Pakistan's unwavering dedication and numerous accomplishments have positively impacted the lives of less-privileged, fostering hope and resilience within the communities.

SHARP-Pakistan continued its multi-faceted collaboration with government departments and a range of relevant stakeholders to streamline and address the immediate needs of people we serve. From organizing capacity building workshops to participating in meaningfully contributing to the outcomes of the important meeting of parliamentary committees, we left no stone unturned in ensuring solid progress toward realization of our mission. Through a team of experienced legal professionals, the organization provided representation, counseling, and assistance to ensure fair treatment and access to justice. This support played a critical role in safeguarding the rights of the populations we work for and promoting a just legal system.

In 2022, SHARP-Pakistan demonstrated its firm resolve to integrity and transparency by implementing stringent measures and introducing fool-proof mechanism for result-oriented execution of anti-fraud policies. With a well-founded belief in accountability and ethical practices, we dedicated significant resources and effort towards ensuring compliance in all aspects of its operations. It conducted thorough background checks and vetting processes for staff, volunteers, and vendors prioritizing individuals with a track record of honesty and integrity. SHARP-pakistan also invested in state-of-the-art technology and software systems to streamline financial transactions, ensuring that every rupee was accounted for and preventing any potential loopholes for fraudulent activities. Additionally, the organization actively engaged with external auditors and regulatory bodies to conduct regular audits and reviews, providing an extra layer of scrutiny to prevent and detect any signs of fraud or mismanagement. By prioritizing transparency, adopting comprehensive policies, and leveraging advanced technology, SHARP-Pakistan set a remarkable example for others to follow in their pursuit of promoting social welfare with utmost integrity.

On programmatic front, SHARP-Pakistan continued its efforts to strengthen community-based protection initiatives in collaboration with local organizations and community leaders. Through awareness campaigns, capacity-building workshops, and the establishment of community networks, the organization enhanced the safety and security of people we serve. The initiatives fostered a sense of empowerment among women and youth, enabling them to actively participate in decision-making processes concerning their protection.

Recognizing the vulnerability of women and children, SHARP-Pakistan implemented comprehensive programs that provided shelter, psychosocial support, and access to essential services. Safe spaces were established, offering a supportive environment for women and children to heal and rebuild their lives. Specialized services, such as counseling, healthcare, and educational support, were provided to address their specific needs.
The organization initiated the "Talent Beyond Boundaries" project, aimed at identifying and nurturing the talents and skills of youth. Through vocational training programs, skills development workshops, and mentorship initiatives, SHARP-Pakistan empowered individuals to unlock their potential and improve their employability prospects. By connecting youth with local and international opportunities, the project aimed to create sustainable livelihoods and reduce dependency on aid.

SHARP-Pakistan prioritized the wellbeing and inclusion of persons with specific needs. Specialized support services, including healthcare, rehabilitation, and educational opportunities, were provided to ensure their physical, mental, and social wellbeing. Through advocacy and awareness campaigns, the organization worked towards eliminating stigmas and promoting equal rights for persons with special needs.

SHARP-Pakistan actively engaged in celebrating international days of significance in 2022 to raise awareness about important issues and promote social inclusion. Events were organized on occasions such as International Women's Day, World Refugee Day and the 16 Days of Activism against Gender-Based Violence. These initiatives aimed to highlight the rights of women and girls, combat gender-based violence, and encourage gender equality.

In the year 20222, senior our management team has introduced several operational advancements that have significantly impacted our efficacy and ameliorated the situations on the ground, leading to the redressal of issues and creating ease for the People We Serve (PWS). Through inclusive and consultative processes, we have streamlined our project planning and execution, enabling us to deliver projects more efficiently and effectively. Establishing our office in Kabul is another momentous feat that SHARP-Pakistan has been able to achieve after the Afghan government issued us NOC to operate in Afghanistan considering our experience, expertise and reputation. SHARP's Kabul office has been tasked to manage the humanitarian response across the border by creating linkages on both sides of the border and providing integrated protection and conducive environment to the returnees and displaced persons.

In 2022, the organization faced several challenges including limited funding, political instability, and the socio-economic aftershocks of COVID-19 pandemic. However, despite these obstacles, SHARP-Pakistan remained committed to its mission and achieved significant milestones in providing protection and humanitarian assistance to vulnerable segments of the society.

Of course, none of this work would have been be possible without the support of our generous donors and supporters. We would like to take this opportunity to express our deepest gratitude to all those, UNHCR, IOM-UN and SEM in particular, who have contributed their time, energy and resources to our cause. Your support has made a tremendous difference in the lives of tens of thousands of persons in Pakistan, and we are truly grateful for your backing to our mission.

Looking ahead, SHARP-Pakistan aims to expand its reach and impact in the coming years. Key goals include securing sustainable funding, strengthening partnerships with local and international stakeholders, improving advocacy efforts and scaling up existing projects to serve a larger population. We shall continue to adapt our programmes and services to meet the evolving needs of beneficiary communities, ensuring their rights and dignity are upheld.
About SHARP-Pakistan

Vision
SHARP envisions a human rights-friendly Pakistan indiscriminative of caste, creed, colour, sex, ethnicity and/or nationality.

Mission
SHARP aspires to pursue its humanitarian vision by forging strategic partnerships with like-minded humanitarian community, both national and international, and carry out community and policy advocacy, service delivery and capacity building initiatives to protect and empower the marginalised and deprived segments of the society in a bid to garner a socially-just and enabling society for all.

AIMS & OBJECTIVES
- To create awareness about human rights;
- To mitigate injustice through legal empowerment of general masses;
- To promote child protection and juvenile justice support;
- To support formal and informal access to justice through networking with legal fraternity and provision of legal assistance;
- To promote safe migration to reduce human trafficking;
- To promote the spirit of volunteerism through meaningful youth participation;
- To promote adherence and effective implementation of CEDAW;
- To develop human capital through formal and informal education, skill development and vocational training; and
- To strengthen the emergency response through DRR and effective DRM.

ORGANISATIONAL OVERVIEW
SHARP is striving for a human rights-friendly Pakistan since 1999 by working for the wellbeing of vulnerable segments of the society through various means, be it advocacy, community services, capacity building, emergency response and etc. SHARP has the experience of working with various population groups (refugees, IDPs, women, juvenile delinquents, street children, prisoners etc.) in different thematic areas including protection, child protection, emergency response, advocacy, education, health, and other rights-based approaches across the country.

All the initiatives carried out by SHARP focus on ensuring equal opportunities for the deprived segments of the society through improved access to justice. SHARP concentrates on building capacities, ensuring promotion of human rights and access to justice by developing linkages and narrowing the gap between the deprived sections of the society and government institutions like law enforcement agencies, police, judiciary, government machinery and the national and international humanitarian community that are responsible for providing justice and ensuring rights of the poor and needy segments of the society.

**Geographic Outreach**

SHARP advocates the rights of the deserving and distressed individuals and communities all across Pakistan. The ongoing interventions in the thematic areas of protection, child protection, livelihoods and education are being carried out in Islamabad capital territory, Punjab, Khyber Pakhtunkhwa (K-K), Sindh and Azad Jammu & Kashmir, which are being managed through the field offices in the aforementioned locations. The head office of SHARP is based in Islamabad.
Population of Concern

SHARP is an ardent advocate of diversity and therefore, believes in mainstreaming age, gender and diversity (AGD) in all of its interventions. The areas of expertise held by SHARP are in the thematic areas of protection, child protection, women empowerment, livelihoods, education and emergency response. SHARP indiscriminately responds to the needs of affected population.

Organizational Response Strategy

SHARP recognizes the current human rights state in Pakistan and keeping in view the current rights-based approaches prevalent within the country; SHARP has developed a three pronged strategy to deal with the adverse socio-economic and politico-legal situation:

1. Carrying out community and policy advocacy for the population of concern;
2. Developing strategic partnerships with the like-minded stakeholders;
3. Carrying out service delivery and capacity building initiatives;

SHARP goes International

After serving refugees for more than two decades in Pakistan, of late SHARP realized that the organisation has capacity and potential to work and contribute towards cross-border interventions more effectively by applying its goodwill and strong coordination and ties with Afghans refugee communities. SHARP teams and Afghan refugees have developed trust relationship over the years which has the potential to be very beneficial for both returnees and the donors to channelize and streamline cross-border activities and programming. SHARP, thus, was encouraged by the Government of Afghanistan to work in Afghanistan and we are grateful to the Afghan Government for not only facilitating with formal registration of SHARP in Afghanistan but also offering support to SHARP in Afghanistan.

SHARP has now established its office in Kabul and is ready to extend its specialized services in the field of protection, emergency response, shelter, skill development, livelihood trainings, education and community-based interventions by assuring to prove the difference in responding to the challenges up to the best expectations of the donors working on common cause of protecting and facilitating refugees and performing obligations to provide all possible support to reintegrate and rehabilitate the displaced communities to lead peaceful and dignified lives.

Over the course of nearly quarter to a century, SHARP has been providing multiple services to Afghan refugees and asylum seekers, IDPs and stateless persons related to camp management, shelter services, CBP, education, livelihood trainings and skill development in partnership with UNHCR and other donors in Pakistan including EU, Swiss Development Corporation and IOM for integrated protection services to refugees across Pakistan and with German embassy for improving infrastructure of jails and skill development of prisoners and capacity building of prison authorities and with IsDB for skill development for women and informal education for street children.

SHARP has always been the first contact point for millions of Afghan refugees and our staff has been accessible to facilitate Afghan refugees 24×7 where refugees have been given priorities based on their protection needs for the provision of timely assistance, support and solutions through early intervention approach and it is quite evident from the longest partnership which reflects the trust and confidence of UNHCR in SHARP.
## OUR PARTNERS OVER THE YEARS

| UNHCR: To provide legal assistance as part of international protection to the refugees and asylum seekers in Pakistan as well as IDPs since 1999 |
|---|---|
| HELPAGE International: To promote the rights of senior citizens and role of humanitarian response towards the elderly during emergencies |
| German Embassy: To establish juvenile sensitive environment in central prison Peshawar and Haripur |
| Islamic Development Bank (IDB): Capacity building project for economic and social empowerment of women |
| ISCOS-CISL: Strengthening Civil Society Participation to Promote and Defend Workers’ Rights |
| International Council of Voluntary Agencies (ICVA): SHARP is an active member of the network |
| European Commission – Established Child Care Centers to reducing child labour |
| Asia Pacific Refugee Rights Network (APRRN): SHARP is an active member of the network |
| UNICEF: Polio campaign in Islamabad |
| European Union Humanitarian Aid & Civil Protection: For TRAFIG, Transnational Figurations of Displacement, research and innovation project |
| Interact: Elimination of the HIV / AIDS epidemic |
| Swiss Agency for Development and Cooperation (SDC): For integrated protection and legal assistance to Afghan refugees |
| ActionAid Pakistan: Attorneys of Human Rights – Legal assistance to the marginalized community |
| AMNA Refugee Healing Network: For protection and rehabilitation of most vulnerable and traumatized refugee women and children |
| American Centre for International Labour Solidarity (ACILS): Promoting Safe Migration to prevent Human Trafficking |
| International Organisation for Migration-United Nations: For Responding to the needs of Afghan migrants through humanitarian assistance and protection |
| Ministry of Women Development: Chair of the Management Committee of Crisis Centre for Women in Distress |
| State Secretariat for Migration: For integrated protection and legal assistance to Afghan refugees |
In December 2022, SHARP-Pakistan rolled out following two new projects, which will be implemented in year 2023 and beyond:

**SEM-supported**

“Integrated protection and legal assistance for Afghan refugees”

**IOM-funded**

“Responding to the needs of Migrants through humanitarian assistance and protection”

Orientation session/inception workshop for newly-appointed staff members of both the projects were held in SHARP’s regional office in Peshawar in December 2022. Chairman, CEO, Regional Director apprised the newly-appointed team about Switzerland's (State Secretariat for Migration) SEM-funded project titled "Integrated Protection and Legal Assistance for Afghan refugees (IPLAAR)". Project activities have just been rolled out in Haripur, Kohat, Mardan (Khyber Pakhtunkhwa), Rahim Yar Khan (Punjab), Sukkur (Sindh) and Islamabad. Field Managers of Haripur, Kohat and Mardan also attended the sessions. With the launch of this new initiative, SHARP Pakistan vows to expedite and expand its services for the facilitation and services for Afghan refugees in the project districts.
Ensuring everyone’s access to justice, upholding rule of law through ALAC programme

The plight of refugees often includes daunting legal challenges that can hinder their access to essential services and protection from harm. These challenges may include difficulty obtaining necessary documentation, accessing healthcare, education and other essential services, and receiving adequate protection against persecution and violence. To address these issues, SHARP-Pakistan’s UNHCR-supported ALAC (Advice and Legal Assistance Center) programme offers refugees in Pakistan access to legal advice and assistance free of cost. The programme’s services cover a range of legal issues such as family law, property rental and rights, documentation and refugee status determination. By providing this assistance, the ALAC programme is ensuring that refugees in Pakistan can assert their rights and entitlements under both national and international laws, and have a better chance of securing a stable and dignified future.

In 2022, SHARP-Pakistan’s nine ALAC teams continued to provide essential legal aid to refugees in Pakistan, leading to the release of numerous individuals from detention and arrest. The programme’s intervention was critical, as without it, these refugees would have been at risk of forced deportation or repatriation, which could have resulted in persecution or harm in their home countries. Our work has enabled refugees to access essential services, linking them to services providers for livelihood’s training, job placement and income generation, and seek justice through the legal system. We believe that our efforts are crucial in advocating for the rights of refugees and ensuring that they are treated fairly under the law, making us an integral component in the fight for justice and equality for all.
Preventing persecution

The ALAC programme is instrumental in preventing arbitrary detention or deportation of refugees in Pakistan. By working to ensure that refugees have access to fair and impartial judicial procedures, the programme safeguards their legal rights and ensures that they are not subjected to arbitrary detention or deportation. This is particularly significant, as such arbitrary actions could lead to refugees being returned to situations where they may face persecution, torture, or other forms of harm. The ALAC programme’s efforts in this regard are critical in protecting the lives and dignity of refugees, as well as upholding the principles of human rights and justice.

Promoting social cohesion through dialogue and capacity building

In addition to providing legal support and advice to refugees, the ALAC programme is also focused on promoting social cohesion and peaceful coexistence between refugees and the host community in Pakistan. To achieve this goal, the programme works closely with a range of stakeholders, including the government and the line departments including Police, Lawyers, Public Prosecution Department, Judicial Officers, legal aid organizations, community-based organizations, and NGOs.

The ALAC approach is collaborative, with all stakeholders participating in purpose-specific training workshops organized by ALAC teams across the country. By fostering partnerships between refugees and the host community, the programme helps to build social trust and harmony, which is crucial for creating a peaceful and inclusive society. The ALAC’s efforts in promoting social cohesion are not only beneficial for refugees but also for the broader community as a whole.

Fostering integration through ensuring access to essential services

The ALAC programme is crucial in addressing the challenges faced by Afghan refugees in accessing essential services such as education and healthcare in Pakistan. The programme offers free legal assistance and advice to refugees, addressing the legal and bureaucratic hurdles that often impede their access to these services. Given the already difficult situation faced by refugees in Pakistan, who are often denied basic services due to their legal status, the ALAC programme’s efforts are even more critical. By promoting access to these services, the programme promotes the health and well-being of refugees and supports their legal stay in Pakistan.
Upholding rule of law and ensuring everyone's access to justice

The ALAC programme for refugees in Pakistan has a crucial objective of providing access to justice. Through free legal support and advice, the programme empowers refugees with knowledge of their legal rights and entitlements, which can be difficult to navigate due to bureaucratic and legal barriers. By ensuring access to justice, the programme promotes the safety and security of refugees, while also promoting the rule of law and respect for human rights in the broader society. This supports a more just and equitable society for all, irrespective of their legal status.

Enabling refugees to make informed decisions

The ALAC programme plays a vital role in ensuring that refugees in Pakistan have access to accurate and reliable information, including information on their legal rights and entitlements and available services and resources. By providing refugees with this information, the programme empowers them to make informed decisions about their lives and promotes their safety and security.

In addition to providing access to information, the ALAC programme offers refugees in Pakistan a range of other benefits, including legal assistance and advice, protection from arbitrary detention or deportation, promotion of social cohesion and peaceful coexistence, access to essential services, access to justice, and promotion of the rule of law and respect for human rights. These benefits are essential for the well-being of Afghan refugees in Pakistan and contribute to the creation of a more equitable and just society for all.
FRONTLINERS:
BRAVING THE STORM,
LAYING FIRM FOUNDATIONS FOR
PROTECTION.

Reception Centers in Islamabad, Peshawar and Karachi: PROTECTION AND PROVISION OF RIGHTS

Pakistan has been providing shelter to millions of refugees for more than 40 years, which has made it one of the biggest host countries for refugees in the world. There are approximately 1.4 million registered refugees living in Pakistan. The refugees confront various hardships, such as inadequate access to housing, education, healthcare, legal aid, and job prospects. Many of them reside in cramped and hazardous conditions in refugee villages or urban areas.

The recent political turmoil and change of government in Afghanistan in August 2021 have led to a surge in the number of Afghan refugees in Pakistan. This has further strained Pakistan's already overburdened infrastructure. In this challenging situation, SHARP-Pakistan has been playing a vital role in providing aid to Afghan refugees conducting preliminary reception interviews with the technical and financial support of UNHCR in Peshawar, Karachi and Islamabad via established Reception Desk Centers.

Front liners embrace added responsibilities in 2022

Initially, SHARP was offering facilitation to all refugees who came to its Reception centers in Islamabad, Peshawar, and Karachi on a first-come, first-served basis. However, due to the increase in the number of refugees, we have been providing telephonic appointments to refugees since October 2021, in order to manage the reception process more effectively. If any individuals require psychosocial counseling during their
stay at the reception centers, we offer such services. Moreover, we identify the most vulnerable cases and report them to UNHCR for further action, in accordance with their mandate.

Child-friendly spaces have proven to be effective in reducing potential distractions caused by children accompanying refugees during the initial reception, BIMS, and final interview process. These new activities at the reception centers have had a significant positive impact on the staff as well. They have been trained in interview skills and educated on sensitive cases such as gender-based violence, child protection, single women, women at risk, persons with specific needs, and survivors. The staff has also been informed about the basic behavioral expectations in dealing with these cases.

**Legal protection services in the Reception**

Apart from conducting reception interviews, facilitating vulnerable refugees via fast tracking and providing psychological support, SHARP has taken measures to offer necessary legal support to refugees in need. For instance, if a refugee is arrested and detained, SHARP coordinates with the UNHCR to obtain a reference letter that can be presented in court to facilitate bail or any other necessary legal assistance. SHARP ensures that the refugees receive accurate and pertinent information regarding their legal rights and the available legal procedures.

**Ensuring fair and impartial assessment**

To ensure fair and unbiased assessments, SHARP has recruited highly qualified and experienced interviewing officers to conduct initial interviews and submit them to UNHCR. Clear and concise messages are designed and displayed in the Reception and Desk Centers (RDCs) in languages such as Pashto, Dari, and English, stating that all services provided in the RDC are free of charge. Complaint boxes are also installed, and refugees and staff members are encouraged to use them to voice their complaints.

**SHARP Reception: the cornerstone of sustainable solutions**

Furthermore, RSD provides a platform for refugees to express their concerns and provide feedback on the assistance provided. The organization regularly engages with refugees and their communities to ensure that their needs are being met and to identify areas for improvement. This engagement helps to ensure that assistance provided is responsive to refugees' needs and promotes their empowerment. RSD also provides refugees with a pathway to durable solutions, including voluntary repatriation, local integration, or resettlement to a third country. These solutions offer refugees the opportunity to rebuild their lives in a safe and secure environment. SHARP-Pakistan works closely with UNHCR, governments, humanitarian organizations, and other partners to facilitate these solutions and ensure that they are sustainable.
COMMUNITY BASED PROTECTION (CBP)

To cope with protection risks and vulnerabilities, and reaffirm the community-based protection approach, in the year 2022, SHARP continued to work as Community-based protection (CBP) partner of UNHCR Pakistan (Khyber Pakhtunkhwa) in 38 clusters with a target population of 120,938. The network of Outreach Volunteers (OVs) is established, maintained, and expanded in different districts of Khyber Pakhtunkhwa. In the year 2022, six (06) new settlements/clusters in four districts (Peshawar-03, Mardan-01, Haripur-01, and Timergara-01) were identified and supplemented to the already maintained settlements with clear and relevant priorities and key goals, as per the aim of UNHCR Pakistan's Community-based Protection (CBP) strategy (2020-2022).

CBP restored positive roles within a community and rebuild community-based support mechanisms and protection structures. In support of these efforts, tangible achievements in 2022 made a concrete difference in the lives of refugees in the province. Moreover, SHARP continued to drive innovation as a pillar of the response. During the year, CBP focused on and addressed the key areas of the community concerns i.e. protection, basic needs, and livelihoods, health, education with a special focus on inclusion of all ages and gender keeping in view self-reliance for sustainable and durable solutions.

In the year 2022, The CBP strategy was implemented by adopting a diversified communication and outreach mechanism through progressive community engagements, outreach visits, identification, selection, training, and supervision of outreach volunteers, enhanced refugee’s access to public services through strengthening referral mechanism, capacity building, and social and physical mapping. Despite the gender disparities, a heightened focus was given to increasing female access to health and education facilities. In addition, communities were mobilized to identify their needs, plan solutions, and lead initiatives (youth led-initiatives).

The Community Based approach is at the core of CBP’s work to engage communities meaningfully and substantially in all aspects, strengthening the community's leading role as a driving force for change. In order to achieve the desired objectives, CBP staff conducted 1238 outreach visits for identifying and addressing their protection issues and concerns. Since 01 January 2022, a total of 9213,818 Afghan refugees have been reached in implementing project activities, out of which 6638 were female and 7180 were male Community centers were retained in three districts i.e., Peshawar, Kohat, and Lower Dir to provide life skills for the youth in different trends to capacitate them for successful lives and with advanced skills. Moreover, 11 communal places were also established and maintained where refugee women and men, providing them with opportunities to socialize, learn and access information. Besides, the adverse implication of the climate emergency (Flash flood), the targets were successfully achieved with a positive impact on the targeted community. At the same time, the CBP team contributed and help to build resilience, particularly among the most vulnerable communities through following interventions:

› SESSON FOR THE INCLUSION OF COMMUNITY ELDERS/SHURAS
› CAPACITY BUILDING OF OUTREACH VOLUNTEERS
› STAKEHOLDERS CONSULTATION WORKSHOPS
› COMMUNITY-LED INITIATIVES
› ESTABLISHMENT OF COMMUNAL PLACES AND COMMUNITY CENTERS
› COMMUNITY LEARNING CENTERS
› REFERRAL OF PERSONS OF CONCERN TO THE SERVICE PROVIDERS
› CELEBRATION OF INTERNATIONAL DAYS AND 16-DAY ACTIVISM
› COMMUNITY AWARENESS RAISING SESSIONS
› COUNSELLING THROUGH CALLS
Persons with Specific Needs (PWSN)

Person with specific needs include persons with physical or mental disability, chronic illness, temporary illness or injury, serious medical condition and people who need support in basic daily activities, they are the segment in society who are vulnerable and are subjected to exploitations, abuse and consequently to irreversible and lasting harm.

Refugees are subjected to many forms of harassment and exploitation as majority of the population live below the poverty line, being a refugee, they do not have livelihood opportunities and the services available for them are either limited or they do not have awareness about their availability and procedures. In addition to this, the regime change in Afghanistan in 2021 which has triggered Afghans to flee to Pakistan in vulnerable conditions along with destructive flood in Pakistan in 2022 has triggered a huge humanitarian crisis which has not just affected the host community but has deeply impacted the Afghan population in Pakistan. These crises along with the high inflation in Pakistan has crippled the refugee population who need timely and affective assistance.

Keeping in view the above situation, for the year 2022, SHARP and UNHCR aimed at enhancing access to services for persons of concern who need assistance and remedies through its field offices in KP. Focus of this intervention was on direct beneficiaries, persons of concern and other stakeholders. The objective of this intervention was to provide an inclusive environment for PWSNs where they are not treated differently, facilitating them in critical times in form of Multipurpose Cash Assistance (MPCA) or medical assistance.

One of the core indicator and backbone of this component is multipurpose cash vouchers/Emergency Protection cash assistance which is given to vulnerable families after thorough assessments. In the year 2022, due to refugee influx in Pakistan as a result of humanitarian crisis in Afghanistan and massive flood in Pakistan has crippled the refugee population and has put them in greater risk and has caused more vulnerabilities. During such times, PWSN teams across the KP identified families who were in dire need of medical and financial assistance after thorough socio-economic assessments. In this reporting year, PWSN teams delivered cash assistance to 355 families which comprised of 2,369 individuals (450 men, 501 women 747 boys and 671 girls); majority of these families went...
through incidents and trauma resulting in either death of head of household or severe injuries consequently, leaving the rest of the family members in helpless situation, it also comprised of individuals who were in need of medical assistance and were infected with COVID – 19 and Dengue fever and were unable to afford treatment expenses. Moreover, it also comprised of individuals who needed protection due to their status and gender and women who were at risk.

The cases are assessed by PWSN teams, which are sent to UNHCR for further assessment. Upon their approval the MPCA is provided to PSNs in presence of UNHCR colleagues/focal point. Moreover, in last quarter of the year, UNHCR requested to conduct a short assignment of distribution of cash incentive to 150 Asylum seekers in different district of KP, details of the districts and beneficiaries details/list was provided by UNHCR. In addition to these, 15 floods affected families were also facilitated with cash assistance and 60 wheelchairs were provided to KP Prison department to facilitate disabled/vulnerable prisoners.

In 2022, PWSN teams conducted 25 (07 female and 18 male) community awareness sessions in different urban clusters of KP. The objectives of these sessions were to create an inclusive environment for PWSNs; these sessions provided a platform to interact with community closely and to address their concerns. During these sessions’ communities were briefed on UNHCR SOPs regarding cash and medical assistance and were also briefed regarding the services available at SHARP and UNHCR for PWSNs. Moreover, these sessions also provide an opportunity to identify new cases and to disseminate information in community regarding PWSN component.

SAFE HOME

Throughout 2022, the UNHCR-supported Safe Home initiative demonstrated a steadfast commitment to empowering refugee women and children, achieving commendable outcomes in various domains. From providing secure shelter and meeting basic needs to offering psychosocial support, education, healthcare, and community engagement, SHARP's efforts have transformed the lives of many individuals. These achievements serve as a testament to the dedication and resilience of the Safe Home initiative and provide a beacon of hope for the future of vulnerable refugee populations.

In 2022, the Safe Home initiative took significant strides in providing a secure dwelling for the most vulnerable refugee women and children. As
part of its commitment to empowering these individuals and helping them rebuild their lives, SHARP-Pakistan, with UNHCR’s support, achieved remarkable milestones throughout the year.

**Shelter and Basic Needs**

One of the primary goals of the Safe Home initiative has been to offer safe and comfortable shelter for refugee women and children. In 2022, the initiative provided secure accommodations to over 50 individuals, ensuring they had a stable and supportive environment. Additionally, SHARP successfully secured essential resources, such as food, clean water, and hygiene supplies, ensuring that the basic needs of the residents were met on a daily basis.

**Psychosocial Support**

Recognizing the immense psychological toll that displacement and trauma can have on refugee women and children, the Safe Home initiative placed a strong emphasis on providing comprehensive psychosocial support services. In 2022, highly qualified professionals, including counselors and therapists, were engaged to provide individual and group therapy sessions. These efforts aimed to address trauma, promote healing, and build resilience among the residents. Through these initiatives, SHARP witnessed positive changes in the emotional well-being of the beneficiaries.

**Education and Skill Development**

Education plays a crucial role in empowering individuals and offering them a path towards a brighter future. In 2022, the Safe Home initiative worked diligently to ensure access to quality education for refugee children. With the establishment of an on-site learning center, children received formal education in a safe and nurturing environment. Furthermore, vocational training programs were introduced to equip women with practical skills that could enhance their employability and independence.

**Healthcare and Nutrition**

The Safe Home initiative understands that good health and proper nutrition are essential for the overall well-being of refugee women and children. In 2022, SHARP collaborated with UNHCR to offer comprehensive medical services, including regular check-ups, vaccinations, and access to essential medications. Moreover, the initiative focused on promoting healthy dietary habits, organizing nutrition workshops, and implementing sustainable food programs. These efforts significantly contributed to improving the health and nutrition status of the beneficiaries.

**Advocacy and Community Engagement**

Creating awareness and fostering community engagement are vital aspects of the Safe Home initiative’s work. In 2022, SHARP-Pakistan actively participated in advocacy campaigns, raising public awareness about the challenges faced by refugee women and children. We collaborated with local authorities, NGOs, and community leaders to strengthen support networks and facilitate the integration of beneficiaries into the wider society. By promoting understanding and empathy, the initiative successfully fostered an inclusive environment.
Rolled out in later half of the year 2022, the TBB programme aims at connecting displaced talent with employment opportunities in Canada, the UK, and Australia. Here are highlights of SHARP’s role and key activities during the reporting period, as well as the programme’s impact on refugees worldwide.

As UNHCR’s implementing partner of the TBB programme, SHARP is playing a pivotal role in facilitating labor mobility for displaced talent. We are responsible for conducting outreach sessions, identifying and processing candidates, assisting with CV submissions, supporting visa applications and processing, facilitating relocation, providing orientation and onboarding, and monitoring candidates’ progress.

Phase 1: Recruitment:
1. Conducted 5 outreach sessions, engaging 166 participants.
2. Identified and processed 22 candidates for potential opportunities.
3. Facilitated CV submission for the candidates.
4. Three candidates received interview offers.
5. One candidate secured a job offer.

Phase 2: Visa Processing:
1. Assisted candidates with visa applications.
2. Facilitated the processing of visas for successful candidates.
3. Provided support for settlement planning.

Phase 3: Relocation:
1. Facilitated the relocation of candidates to destination countries.
2. Provided orientation and onboarding support.
3. Ensured ongoing monitoring and evaluation of candidates’ progress.

Impact:
1. Number of jobs for which candidates were submitted: 13.
2. Registered candidates on Talent Catalog (TC) till December: 1566.
3. Total number of outreach sessions conducted in 2022: 5.
4. SHARP forwarded 22 candidates for opportunities.
5. Three candidates received interview offers.
6. One candidate received a job offer.
7. SHARP team attended 1 workshop/training on CV formation organized by TBB Canada.

The TBB programme, being implemented by SHARP, is successfully facilitating the mobility of displaced talent. Through our recruitment efforts, 22 candidates have been identified and processed, resulting in one job offer. The programme’s impact was evident in the increasing number of registrations on the Talent Catalog, reaching 1566 candidates by December 2022. SHARP’s involvement in visa processing, relocation, and ongoing support showcased our commitment to connecting refugees with employment opportunities. By empowering displaced talent, the TBB programme is playing a crucial role in offering a better future for refugee youth.
In the year 2022, SHARP-Pakistan also established a safe space in the outskirts of Islamabad for traumatized women and children refugees. Chronic, toxic stress and the breakdown of protective structures (support networks) makes refugees, particularly women and children, vulnerable to the impacts of trauma and poor mental health. In the case of Afghanistan, forty years of conflict means that Afghan people are dealing with intergenerational trauma. International, state, humanitarian and local agencies are struggling to provide adequate psychosocial support to help those affected in the aftermath of their journeys from conflict, in transition or when integrating into their host countries.

Supported by AMNA – formerly Refugee Trauma Initiative (RTI) – protection mainstreaming principles was kept in mind while selecting the location particularly accessibility and safety. A friendly and conducive environment developed where tailored activities were carried out considering the age and gender of the beneficiaries. SHARP-Pakistan placed its staff (four psychosocial counselors along other caregivers) who provided psychosocial counselling to the most vulnerable refugees on regular basis. The counseling sessions/therapeutic sessions depended on the individual needs and during the six-months of the project duration, more than 200 women and child refugees were admitted for varied duration and rehabilitated successfully.

During the implementation, humanitarian principles were kept in the front and protection elements considered carefully. Do No Harm principle together with confidentiality were applied in order to avoid any unintended consequences. In addition to it, trauma center was equipped with child friendly space, recreational activities were designed to enhance their capacity and increase the beneficiaries' coping mechanism. SHARP-Pakistan ensured to provide a best possible support to all the beneficiaries to make them engage including but not limited to painting, beautician, cooking class and explored opportunities to make the beneficiaries out from the stress. Apart from that, the project also conducted following activities with refugee and host communities living in the vicinity of Safe Spaces.
Community training session on MHPSS

Our project team conducted 50 one-day trainings in the communities with 20 participants in each training. Gender consideration was taken into account and training materials were translated into local language and participants were encouraged to disseminate the information further into communities. Community elders were taken into confidence/consulted in the selection of vulnerable beneficiaries for the trainings.

Community awareness session

40 awareness raising sessions were also conducted in the general communities where SHARP-Pakistan focused to provide timely, relevant and accurate information about GBV, MHPSS and PoR cards and its importance. Each session spanned over 90 minutes with 25 participants. Identification and referral were also made to Reception with SHARP and Registration with UNHCR and other stakeholders and duty-bearers for assistance and services. To complement the project interventions, leaflets containing key messages on GBV and human rights were printed and disseminated in the wider communities.

Focus Group Discussion

We conducted four Focus Group Discussions (FGDs) to understand the MHPSS issues, its causes and solutions. The purpose of these FGDs was to understand the needs, vulnerabilities, capacities of the targeted population, make its analysis and share it with the donor and relevant stakeholders for future programing and advocacy with the duty-bearers.

Individual counselling

SHARP-Pakistan provided individual counselling to 100% of its beneficiaries. however, SHARP-Pakistan will on regular basis share the progress report and highlight the number of individuals, their challenges and issues.

Referral

SHARP-Pakistan adopted a multi-pronged strategy for the referral mechanism. The existing UNHCR-funded project complemented the safe spaces interventions by making referral to the Safe spaces. Secondly, vulnerable beneficiaries who were in need of counselling or treatment will be identified and accordingly counselled or referred to the relevant services providers. Thirdly, referrals were also made to UNHCR for tailored support that included Refugee status determination, resettlement if qualify under the criteria or for some material assistance.
Empowering Women in Pakistan: Celebrating International Women's Day 2022

International Women's Day (IWD) is a momentous occasion celebrated worldwide on the 8th of March each year. It serves as a reminder of the remarkable contributions made by women to society and emphasizes the need for gender equality and empowerment. In 2022, the focus was on a particular theme “Gender equality today for a sustainable tomorrow”. This theme for International Women's Day 2022 was carefully chosen to address a specific aspect of women’s empowerment and highlighted the importance of economic independence, access to education, healthcare, and participation in decision-making processes for women.

SHARP-Pakistan is committed to empowering women and advocating for their rights, embarked on various initiatives aligned with the theme of International Women's Day 2022. Through our dedicated efforts, we achieved significant milestones in the pursuit of gender equality and women’s empowerment. Recognizing the critical role of economic independence in women’s empowerment, SHARP-Pakistan has initiated and completed many skill development programmes and vocational training initiatives for women, especially the refugee women. These programs equipped them with essential skills, enabling them to secure sustainable livelihoods and contribute to their families' well-being.

International Women's Day 2022 served as a catalyst for SHARP-Pakistan to redouble its efforts in empowering women and advancing gender equality. By aligning our initiatives with the theme of IWD 2022, the organization made significant strides in economic empowerment, education, healthcare, and advocacy. Through our unwavering dedication, SHARP-Pakistan continued in the year 2022 to positively impact the lives of countless women, creating a brighter and more equitable future for Pakistan.

To mark IWD 2022 in a more meaningful manner, SHARP-Pakistan actively engaged in advocacy and awareness campaigns across the country to challenge social norms and eliminate gender-based violence and discrimination. Our teams across the breadth and width of the country conducted workshops, seminars, and community dialogues to promote gender equality, women’s rights, and empowerment. By engaging community leaders, policymakers, and stakeholders, SHARP-Pakistan played a pivotal role in initiating dialogue and driving positive change.

As we move forward, let us recognize the remarkable achievements made on International Women’s Day 2022, and remain steadfast in our commitment to empowering women, promoting gender equality, and building a society where every woman can thrive.
16 Days of Activism Campaign 2022

SHARP Pakistan actively celebrated and took part in the annual global campaign of 16 Days of Activism against gender-based violence observed between 25th November and 10th December 2022. SHARP celebrated this year’s theme, “UNITE! Activism to end violence against women and girls” hand in hand with UN agencies and a slate of actors – local community, civil society organizations, the media, multilateral organizations, and individuals – to address gender-based violence through various activities.

At SHARP we agree and understand that the mission to overcome GBV is more urgent than ever. According to the World Health Organization (WHO), approximately one out of every three women around the world has either suffered from an act of intimate partner violence, sexual violence from someone other than a partner, or both. Every year, 12 million girls are given into marriage as minors. At least 200 million women and girls today have suffered from female genital mutilation and cutting. That’s in addition to the 375 recorded hate crimes against transgender individuals in 2021 alone which ended in their death – the highest count on record and widely believed to be a gross undercount. Hence any and all efforts were put in by various teams of SHARP to generate support against GBV and bring the spirit of awareness to life.

SHARP Pakistan is honored and proud of its tradition of always tirelessly working for making society a better, more pleasant place for women and children. Our motto is to keep striving to improve the culture and situation where ever we work, to accommodate the rights of every group of population in a community and we shall keep extending our hands to raise awareness, provide solid on-ground help and legal aid to all those whose rights have been violated or are in danger. Together we stand against all the injustice and hardships faced by the brave women of Pakistan and rest of the world.

Alongside a horde of activities across the country – group discussions/awareness sessions on SGBV in Karachi, Mianwali and Sialkot, debate competition in Lahore, seminars in Peshawar and Karachi and a movie screening in Attock – SHARP-Pakistan also organized a silent theatre play in Islamabad, which was performed by refugee girls and women. Through this performance, a strong message was sent to young people that they should not tolerate violence, but recognise and report it. The enthusiasm among the target audience can be seen as a signal to consider the possibility to integrate this kind of awareness-raising among young people into the formal educational programmes, which would help in preventing violence against women and strengthening socio-emotional skills of the young people.
RAPID NEED ASSESSMENT OF FLOOD AFFECTED POPULATION IN KHYBER PAKHTUNKHWAN

Situation overview

The humanitarian situation in Pakistan became deteriorated in August 2022 as a result of the heavy rains, which caused significant flooding and landslides resulting in displacement and damages across the country. According to the 2022 floods response Plan of Pakistan, 6.4 million people need humanitarian assistance across the country which requires USD 160 million. The report states that over 287,000 houses have been destroyed and over 662,000 partially damaged. Livelihoods were also being heavily impacted – more than 719,000 livestock – a critical source of sustenance and livelihoods for many families – have died, of which some 69 per cent are in Balochistan and 28 per cent in Punjab. Around 2 million acres of crops and orchards have also been affected to date, of which 304,475 acres are in Baluchistan, 178,186 acres in Punjab and around 1.54 million acres in Sindh. The report minimally covers damages, affected population and districts of Khyber Pakhtunkhwa province. This means that the damages and number of affected population and their needs may increase as the time passes. The report also states that more than 421,000 refugees living in calamity-declared districts are also affected or at risk.

Introduction and purpose of the RNA

In the last week of August during the floods, SHARP carried out a Rapid Need Assessment in Peshawar Valley, Timargarah and its outskirts, DI Khan and its outskirts. This report summarized the finding of the assessment. It generally targets both the host communities and refugees living in these areas. It focused on damages made by the flood; current response of the different stakeholders and duty bearers and what needs are un-met which require attention of the humanitarian community.

Scope and Methodology

SHARP collected primary data in Nowshera, Charsadda, Swabi, Timargarah and D.I.Khan from the flood affected population and local administration. A random tool was developed to collect the data where as teams were briefed on it. Both qualitative and quantitative data were collected during the field visits. Field observations from the SHARP staff have also been corroborated and analyzed to assess the damages, needs of the flood affected population. During the field visits, special focus was given to the refugees living in these targeted locations.

Coordination

At the onset of the flood, SHARP adopted a
proactive approach and started coordination with CAR, PDMA, local administration, DA, RVAs, Social animators and community elders in different refugee villages in the flood affected areas. Since SHARP has been working in all these targeted areas in partnership with UN- HCR, therefore, it was not difficult for SHARP to contact them and get the desired information/data from them. During the coordination, it was observed the flood affected communities including the refugees population residing in different refugees villages and districts were in great panic.

Findings of the assessment

Prioritized Humanitarian Needs

- Unconditional cash grant is essential and life saving. Most of the areas reported that markets are accessible and functional.
- Although, 1,500 tents have been provided by UNHCR in different locations but more are needed in different locations.
- Non-Food Items, hygiene awareness and hygiene kits are needed as it is being feared that water borne diseases might be the cause of many outbreaks.
- Food Items are needs taking into consideration the specific needs of children and women.
- Safe drinking water
- Fodder for the livestock. Mostly the agriculture lands have been destroyed.
- Humanitarian assistance to be designed which could also meet the upcoming winter as well, e.g. inclusion of blankets, warm clothes, shoes, mattress could be helpful for the affected population.

Challenges

1. Access is a big challenge to many areas together with financial support.
2. Dry food and safe drinking water are much needed humanitarian assistance in many parts of KP specifically hard to reach areas including Upper and Lower Dir.
3. Challenge in getting accurate data is a major challenge.
# Financial statements

## Financial Statements

### Analysis

<table>
<thead>
<tr>
<th></th>
<th>2017</th>
<th>2018</th>
<th>2019</th>
<th>2020</th>
<th>2021</th>
</tr>
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<tbody>
<tr>
<td>Revenue Growth (% Change)</td>
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<td>65.6%</td>
<td>-22.5%</td>
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<td>Program Costs (% of Revenue)</td>
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<td>76.5%</td>
<td>77.9%</td>
<td>81.8%</td>
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<tr>
<td>Administrative Expenses (% of Revenue)</td>
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<td>17.7%</td>
<td>17.7%</td>
<td>17.7%</td>
<td>17.7%</td>
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<tr>
<td>Legal &amp; Professional (% of Revenue)</td>
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<td>0.03%</td>
<td>0.04%</td>
<td>0.17%</td>
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<tr>
<td>Salaries &amp; Benefits (% of Revenue)</td>
<td>5.5%</td>
<td>3.6%</td>
<td>13.5%</td>
<td>4.5%</td>
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<tr>
<td>Depreciation &amp; Amortization (% of PP&amp;E)</td>
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<td>10.6%</td>
<td>10.5%</td>
<td>10.6%</td>
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<td>Capital Expenditures</td>
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<td>5,405,048</td>
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### Income Statement

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<th>2019</th>
<th>2020</th>
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<tr>
<td>Revenue</td>
<td>144,533,504</td>
<td>239,412,885</td>
<td>185,470,485</td>
<td>189,399,681</td>
<td>228,668,765</td>
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<tr>
<td>Other income</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
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<tr>
<td>Total Revenue</td>
<td>144,533,504</td>
<td>239,412,885</td>
<td>185,470,485</td>
<td>189,399,681</td>
<td>228,668,765</td>
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<tr>
<td>Expenses</td>
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<td>Program Costs</td>
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<td>75,000</td>
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<td>Salaries and Benefits</td>
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<td>(1,294,474)</td>
<td>(75,000)</td>
<td>(313,200)</td>
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<td>Taxes</td>
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<td>-</td>
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<td>Net Earnings/(Loss)</td>
<td>(1,276,270)</td>
<td>(1,294,474)</td>
<td>(75,000)</td>
<td>(313,200)</td>
<td>500,000</td>
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### Balance Sheet

#### Assets

<table>
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<tr>
<th></th>
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<th>2021</th>
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<tr>
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<td>Property &amp; Equipment</td>
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<td>92,482,601</td>
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#### Liabilities

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<tr>
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<th>2017</th>
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<th>2020</th>
<th>2021</th>
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<tbody>
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<td>7,486,455</td>
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<tr>
<td>Debt</td>
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<td>-</td>
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<tr>
<td><strong>Total Liabilities</strong></td>
<td>7,919,509</td>
<td>528,768</td>
<td>7,486,455</td>
<td>806,514</td>
<td>5,407,970</td>
</tr>
</tbody>
</table>

**Represented By**

<table>
<thead>
<tr>
<th></th>
<th>2017</th>
<th>2018</th>
<th>2019</th>
<th>2020</th>
<th>2021</th>
</tr>
</thead>
<tbody>
<tr>
<td>General Fund</td>
<td>928,470</td>
<td>2,222,943</td>
<td>2,147,943</td>
<td>1,834,743</td>
<td>2,334,743</td>
</tr>
<tr>
<td>Un-utilized grants</td>
<td>5,192,208</td>
<td>32,922,740</td>
<td>67,173,688</td>
<td>19,076,161</td>
<td>10,170,704</td>
</tr>
<tr>
<td>Deferred grants</td>
<td>17,794,692</td>
<td>17,321,817</td>
<td>15,674,515</td>
<td>19,056,487</td>
<td>49,335,974</td>
</tr>
<tr>
<td><strong>Shareholder’s Equity</strong></td>
<td>23,915,370</td>
<td>52,467,500</td>
<td>84,986,146</td>
<td>39,967,391</td>
<td>61,841,420</td>
</tr>
<tr>
<td><strong>Total Liabilities &amp; Shareholder’s Equity</strong></td>
<td>31,834,879</td>
<td>52,996,268</td>
<td>92,482,601</td>
<td>40,773,905</td>
<td>67,249,390</td>
</tr>
</tbody>
</table>
Cash Flow Statement

Operating Cash Flow

Net Earnings (1,276,270) 1,294,474 (75,000) (313,200) 500,000
Adjustments: - - - - -
Grants utilized as income (139,825,748) (236,213,077) (163,476,430) (187,689,805) (222,781,301)
Grants returned to donors - (5,192,208) (22,062,082) (25,259,712) (14,695,760)
Income from Other Sources (514,323) 173,785 4,123,674 5,431,200 1,861,184
Bank charges 676,023 - - - -
Changes in Working Capital 6,814,423 (13,691,249) 6,156,131 137,323 5,848,963
Cash from Operations (134,125,895) (253,628,275) (195,331,707) (207,694,195) (229,266,913)

Investing Cash Flow

Investments in Property & Equipment (17,645,000) (1,357,460) - (5,405,048) (35,666,950)
Cash from Investing (17,645,000) (1,357,460) - (5,405,048) (35,666,950)

Financing Cash Flow

Grants received 162,151,255 270,319,492 228,689,369 164,825,839 262,377,370
Other receipts 350,000 - - - -

Net Increase (decrease) in Cash 10,730,360 15,333,757 33,357,662 (48,273,404) (2,556,493)
Opening Cash Balance 2,140,593 12,870,953 28,204,710 61,562,371 13,288,967
Closing Cash Balance 12,870,553 28,204,710 61,562,372 13,288,968 10,732,474

Supporting Schedules

Depreciation Schedule

PPE Opening 3,993,126 17,794,683 17,321,817 15,674,515 19,056,487
Plus Capex 17,645,000 1,357,469 - 5,405,048 35,666,950
Less Depreciation 3,843,433 1,830,335 1,647,302 2,023,076 5,387,464
PPE Closing 17,794,693 17,321,817 15,674,515 19,056,487 49,335,973

Charts and Graphs

Revenue 144,533,504 239,412,885 185,470,485 189,399,681 228,668,765

Operating Cash Flow (134,125,895) (253,628,275) (195,331,707) (207,694,195) (229,266,913)
Investing Cash Flow 17,645,000 1,357,469 - 5,405,048 35,666,950
PROJECT AND LIAISON OFFICES

Head Office Islamabad
- # 1086, Street 45, Sector G-16/3, Islamabad.
- 051-2306504

National Office Islamabad
- Office No. 26 Street 586, G-13/2, Islamabad.
- 051-2306503

Reception Office Islamabad
- Plot # 17, Service Road, I-11/3, Islamabad.
- 051-2300809-10

Mianwali
- House# 5-A, Rehman Street,Usama Garden Muslim Colony, Mianwali.
- 0459-232236, 0459-332637

Lahore
- House # 365, Pak Block, Allama Iqbal Town Lahore.
- 042-37800710, 711

Karachi
- House No. B-204/A, Block-10, K.D.A Scheme # 24, Gulshan-e-Iqbal, Karachi.
- 021-34811571, 021-34812184

Kohat
- House No. 82, Sector-9, Phase I, K.D.A Kohat.
- 0922-514381

Project Office Peshawar
- Gandapur House # 68-C2-A, Sahibzada Abdul Qayum Road, University Town Peshawar.
- 091-5702102

RDC Office Peshawar
- House # 13, Jamal uddin Afghani Road, Near Momin Masjid, University Town Peshawar.
- 091-5710728

Mardan
- House No. 162, Street 05, Sector-K, Sheikh Maltoon Town, Mardan.
- 0937-840379

Haripur
- Abdul Basit House Qureshi Villa's Naseem Town, Opposite University Road, Mian Hattar Road, Haripur
- 0995-321053

Timergara
- Eng-Ijaz House, Near Education Office, Andari Road, Balambat Colony, Timergara
- 0945-821300
SOME SNAPSHOTs FROM THE VISITS OF FOREIGN DIGNITARIES TO SHARP OFFICES
SOME PICTORIAL GLIMPSES OF OUR EVENTS & WORK IN THE YEAR 2022
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